

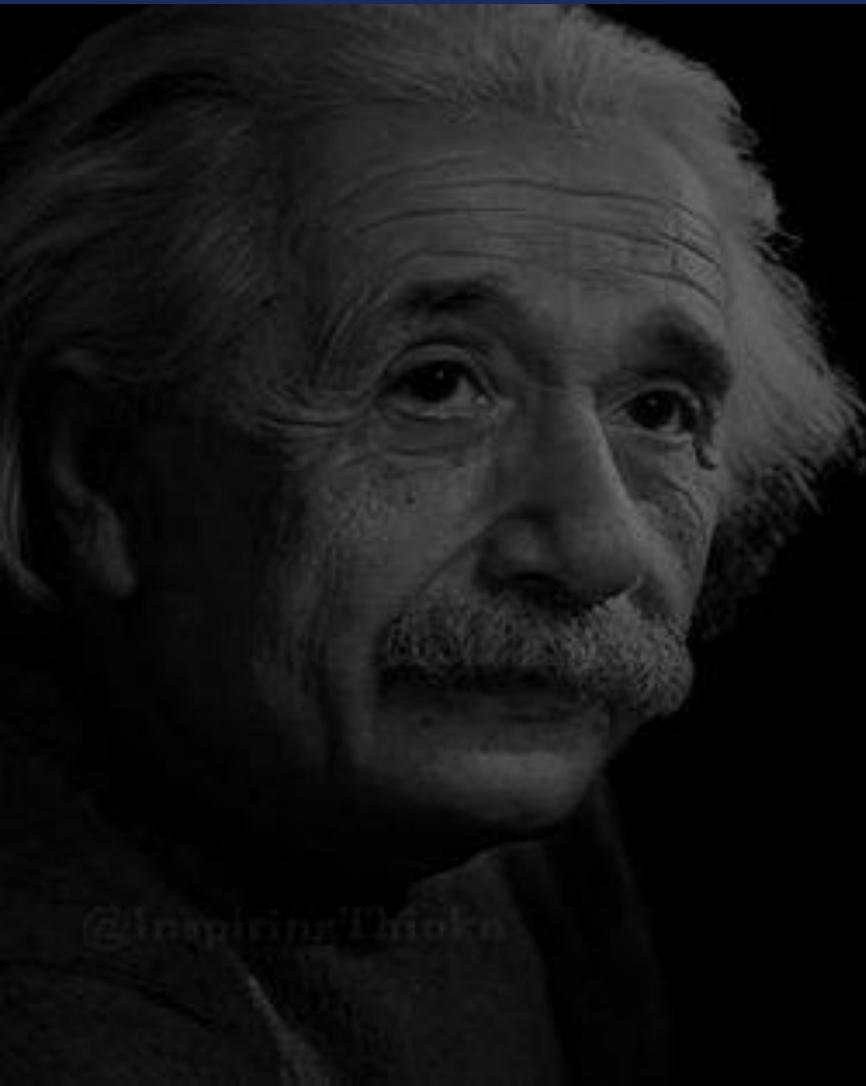
Value, Impact & CSE accreditation

Lis Hannon, Associate Director
Library Services, King's College London
Chair, CSGUK Value & Impact Group

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**NOT EVERYTHING THAT CAN BE
COUNTED COUNTS, AND
NOT EVERYTHING THAT COUNTS
CAN BE COUNTED.**

ALBERT EINSTEIN (1879-1955)

@InspiringThinkn

MOTIVATIONAL-INSPIRATIONAL-WORLD.BLOGSPOT.COM

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Benchmarking...
how do you
measure up?



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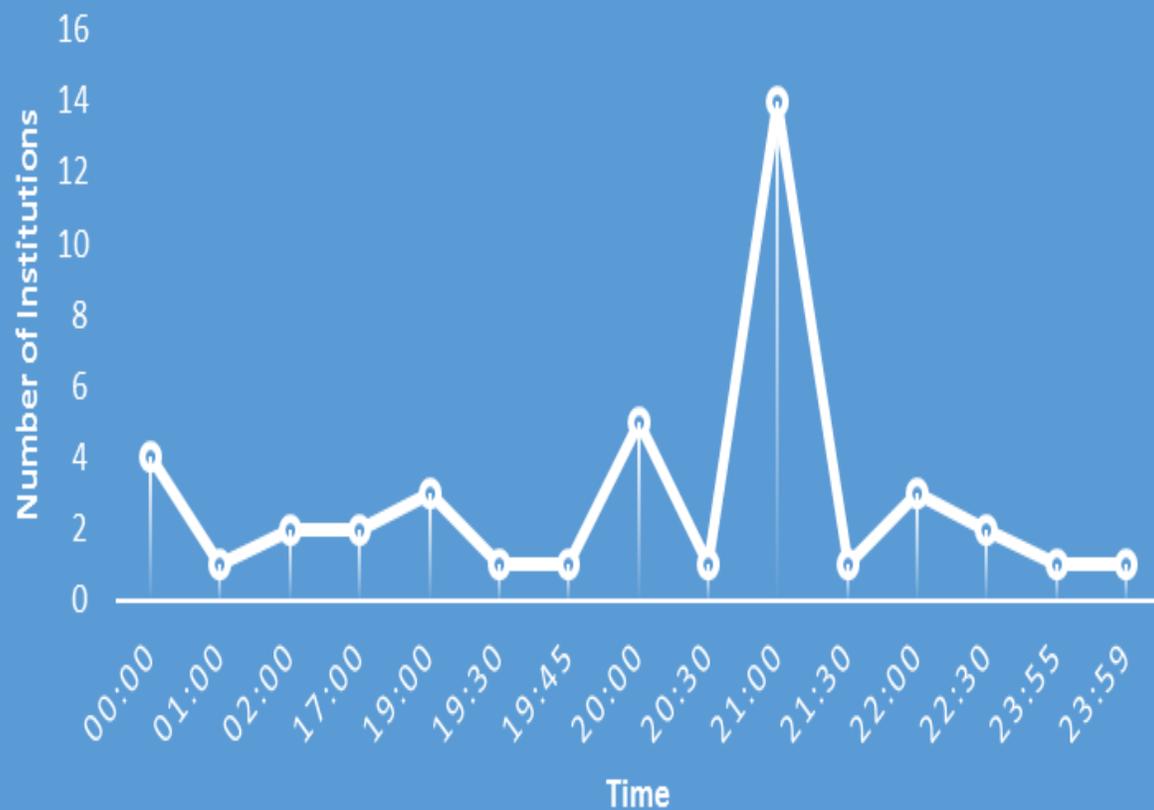
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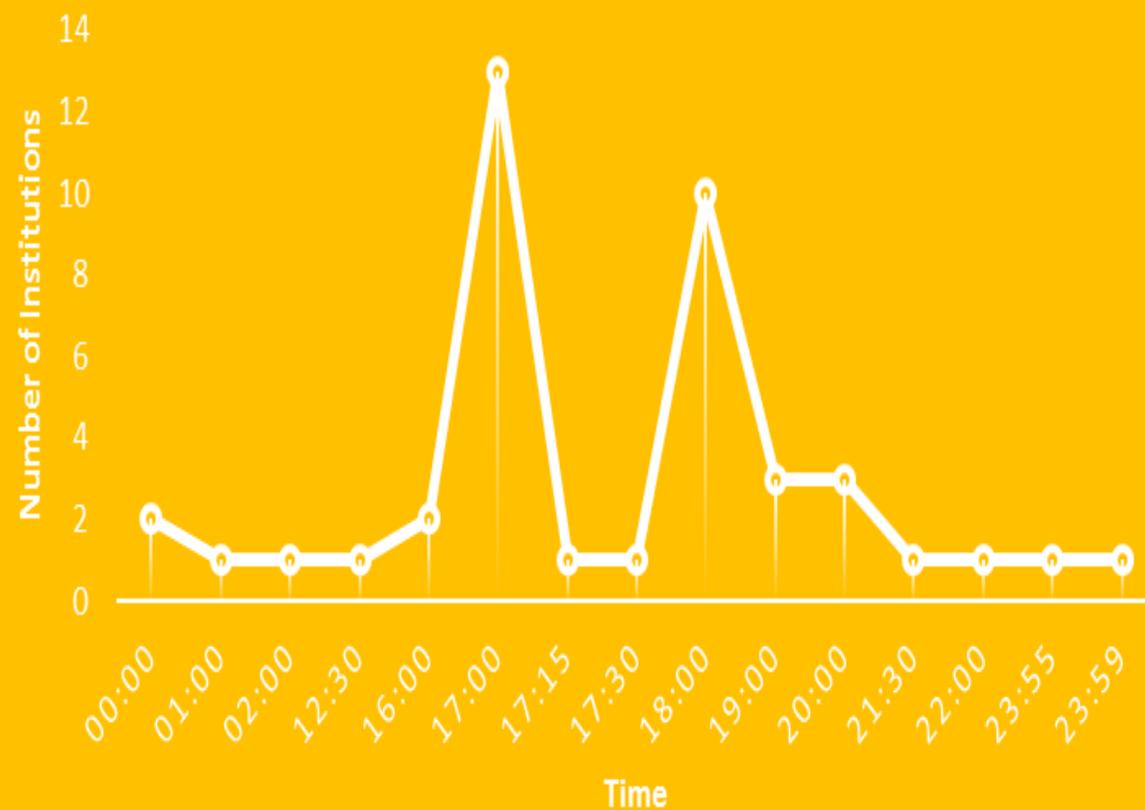
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LATEST WEEKDAY STAFFED HOURS



LATEST WEEKEND STAFFED HOURS



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So what?



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A person wearing a light blue button-down shirt is holding a white rectangular sign with both hands. The sign has the text 'WHAT'S IMPORTANT TO YOU?' written on it. 'WHAT'S' and 'TO YOU?' are in black, and 'IMPORTANT' is in red. The background is a soft-focus grey wall.

**WHAT'S
IMPORTANT
TO YOU?**

What is impact in our context?

“Impact is the difference or change you make in an individual or group resulting from their contact with Library Services”

(BS ISO 16439:2014 – 3.25)

<https://www.iso.org/standard/56756.html>



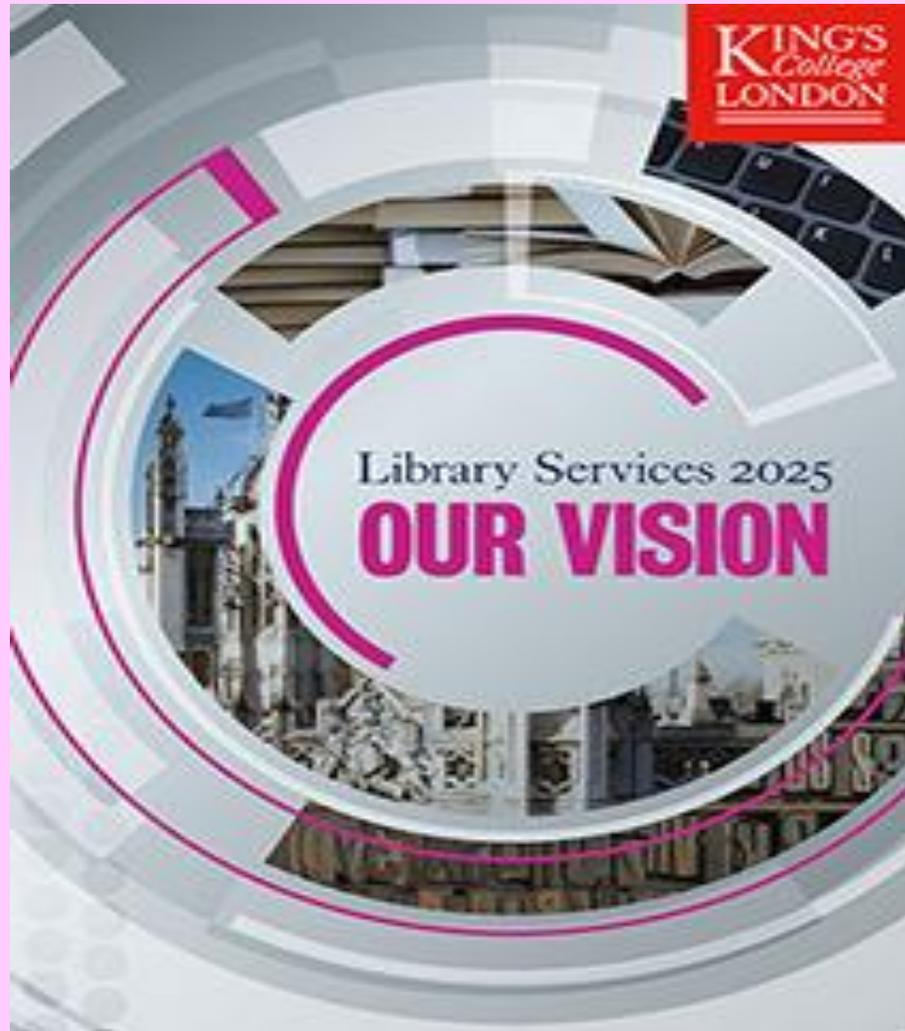
Impact on what?

- **Competence** – doing things better
- **Knowledge** - knowing more about something, gaining new perspectives
- **Attitudes** – confidence, perceptions e.g. valuing library services, feeling less isolated
- **Behaviour** – doing things differently, and doing different things
- **Quality of life** – improved choices, saving time, job satisfaction, empowerment

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- King's Library Vision – our own 'So what' moment
- Everybody *loved* it!!! Was this real engagement?
- How would we know if we had achieved our vision?

Impact Evaluation: What did we learn?

- Libraries are inclined to measure "busy-ness" not impact
- Single measures can corrupt
- We need to focus on the difference we make
- Involves hard data but qualitative insights are credible measures
- Be realistic!

**BUSYNESS
AS USUAL**

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So how long shall we put down
he was waiting...3 hours 58?

Contribution Analysis, professional judgement and a 'Basket' of Indicators!

- Contribution analysis – an approach to exploring cause & effect
- Attribution *causes* outcome – therefore attribution is hard to prove
- Contribution *helps* to cause outcomes – more than one type of contribution can create 'baskets of indicators'
- Using professional judgement is an entirely credible methodology in evaluating causality



Impact Objectives – what we aspire to change

1. Enhanced quality of **Student Experience**
2. Enhanced quality of **Academic & Researcher Experience**
3. Students & staff are empowered to work and learn effectively
4. **University strategy and policy** is better informed by Library knowledge and expertise
5. Increased capability, confidence & capacity of **Library workforce**

The Evaluation Framework:

For each objective we have determined:

- **'Impact indicators'** = What will tell us we have been successful
- **'Key processes'** = What we need to do to effect these changes
- **'Process indicators'** = The metrics for assessing change
- **Sources of evidence** = Where and what data we can obtain

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Next steps for King's: evaluating our data:

- Understanding what we already collect
- Identifying gaps
- Assigning data collection to relevant service owners
- Working collaboratively to create our 'baskets'



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And for CSE...?



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SERVICE
EXCELLENCE[®]**

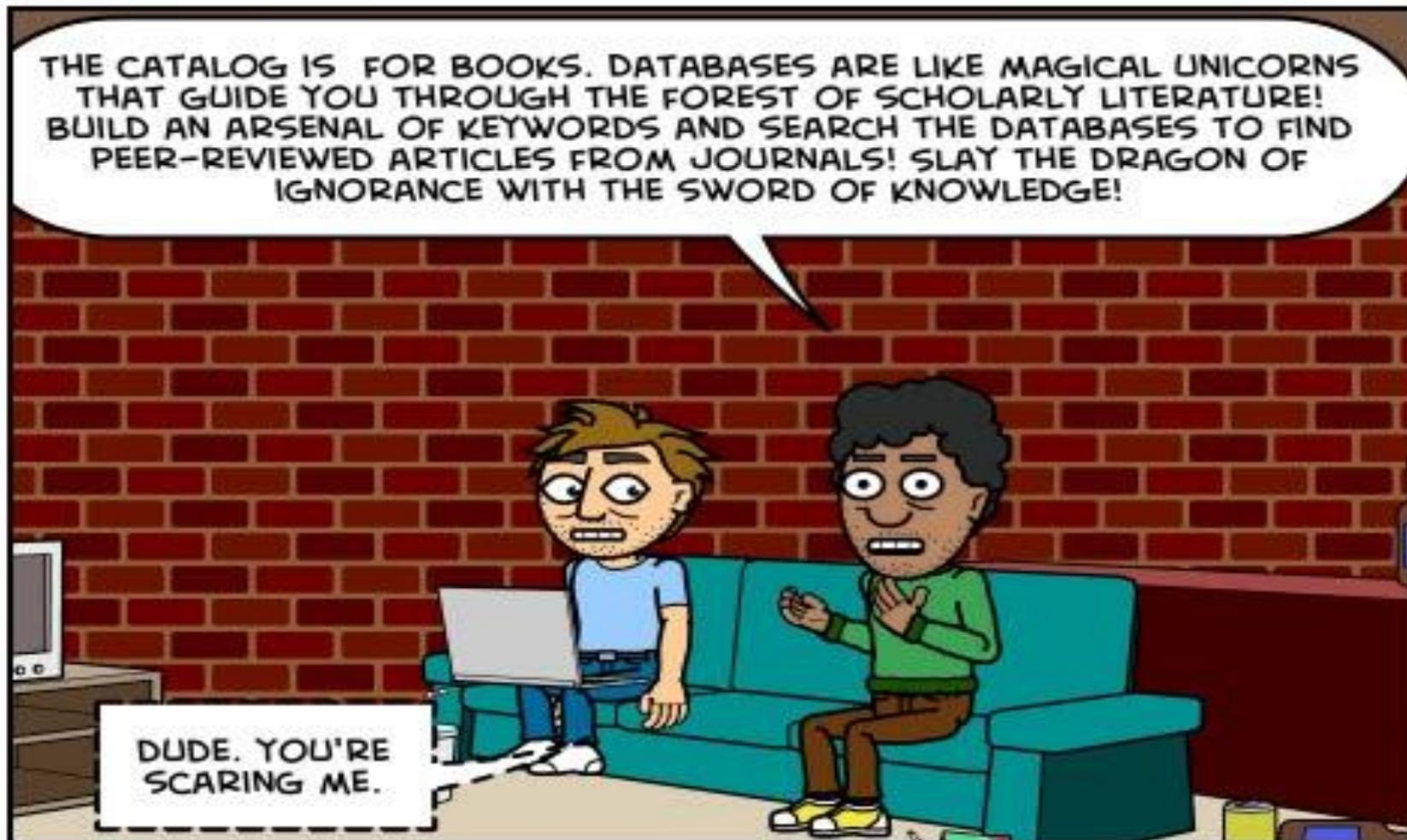
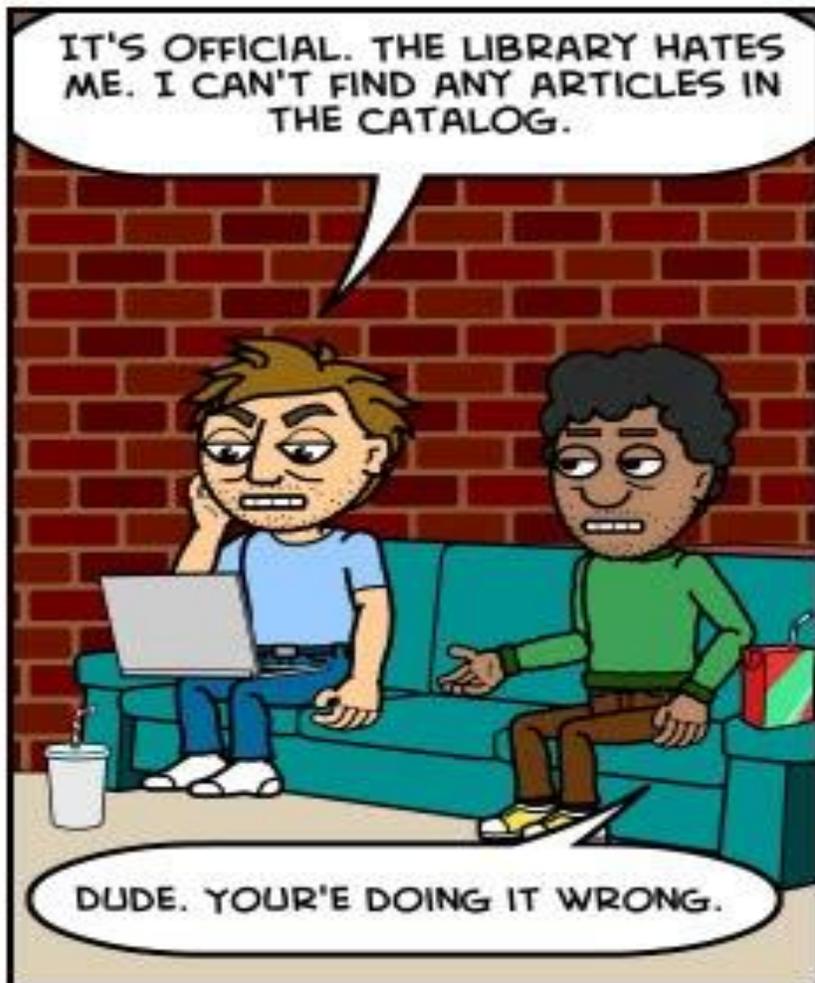


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WHAT IS A DATABASE?

BY ELISENACCA



Value & Impact Group

- From Benchmarking to thinking about impact
- Provide support, ideas, resources to help our community think about impact
- Working closely with the Resources Group to provide an 'impact tool kit'
- Provide case studies of people who have worked on measuring value
- Create profiles of customer service innovations that have demonstrable impact
- Conduct 'hot topic' benchmarking polls
- Keep it customer service focussed
- Keep it relevant for front line staff and customer service managers

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**Benchmarking –
remember to compare
Apples with Apples for
best results!**

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Any questions?

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